



# 2025

## ANNUAL REPORT



## Table of Contents

- |          |  |           |                                  |
|----------|--|-----------|----------------------------------|
| <b>1</b> | Strategic Plan 2024-2027   | <b>6</b>  | Chief Executive Officer's Report |
| <b>2</b> | Alberta Golf Directory   | <b>8</b>  | By the Numbers                   |
| <b>3</b> | Past Presidents of the Alberta Golf and Alberta Ladies Golf Associations | <b>10</b> | Financial Report                 |
| <b>4</b> | President's Report   |           |                                  |

# Alberta Golf Strategic Plan 2024-2027

## Sustaining the future of our sport

Alberta Golf is the provincial sport organization for golf in Alberta, a registered not-for-profit society comprised of 65,000 members. We work collaboratively with Golf Canada, the National Sport Organization, to ensure golf remains the number one recreational activity in Canada. We preserve the integrity of the game of golf at more than two hundred golf courses in the province and promote the sport for enjoyment by all golfers.

As we build on the results of our previous strategic plan our vision for the future is focused on the sustainability of our sport. Our Strategic Plan (2024-2027) has been developed with clear intention, building on our most important relationships and making sustainable investments in our sport.

## VISION

To be a leading Golf Association in Canada

## MISSION

To foster awareness for golf while growing and developing the sport recreationally and competitively

## VALUES

Enjoyment, Accountability, Inclusiveness, Respect

## Strategic Priorities

In support of our mission to foster awareness for golf while growing and developing the sport recreationally and competitively, the following four priorities have been approved by our Board of Directors.

### Sport

Promote programs that introduce new golfers to the game while recognizing excellence in our sport and inspiring a culture of high-performance.

#### INITIATIVES

Golf Participation, Recreational Golf, High-Performance Golf

### Marketing

Use digital and in-person communication channels to engage in activities that resonate with our target audience and enhance our brand.

#### INITIATIVES

Brand, Public Relations, Communications

### Relationships

Maintain a collaborative dialogue with current stakeholders while continuing to attract future individual leaders and partners.

#### INITIATIVES

Governing Bodies, Industry, Volunteers

### Sustainability

Ensure we are operating with a wide lens with respect to societal trends and issues while protecting the assets, properties and best interests of the Association at all times.

#### INITIATIVES

Financial Health, DEI, Abuse Free Sport, Governance, Environmental

For the full Strategic Plan, please visit [albertagolf.org](http://albertagolf.org)

# Alberta Golf Directory

## Board of Directors

### PRESIDENT

Brent Bailey, Windermere G&CC

### VICE PRESIDENT

Kendra Koss, Earl Grey GC

### SECRETARY

Chris Leach, Valley Ridge GC

### TREASURER

Ross Nesbitt, Country Hills G&CC

### DIRECTORS AT LARGE

Mark Bamford, Glendale G&CC

Jennifer Biernaskie, Public Player

Kim Carrington, Cottonwood G&CC

Ken Knowles, Windermere G&CC

Lorraine Moster, Public Player

### PRESIDENT - ALBERTA GOLF ASSOCIATION FOUNDATION

Jim Dymianiw, Wintergreen G&CC

## Staff

### CHIEF EXECUTIVE OFFICER

Phil Berube

### DIRECTOR, UPSWING BY ALBERTA GOLF

John Burns

### DIRECTOR, HIGH PERFORMANCE & COMPETITIONS

John Deneer

### DIRECTOR, COMMUNITY & PUBLIC RELATIONS

Kevin Smith

### DIRECTOR, GOLF SERVICES & BRAND

Stephen Wigington

### MANAGER, COMPETITIONS & JUNIOR GOLF

MacKenzie Baustad

### MANAGER, CONTENT, COMPETITIONS & HERITAGE

Taylor Tracey

### BOOKKEEPER

Tracy Hagen

### OFFICE ADMINISTRATOR

Lorie Ham

## Standing Committees

### FINANCE, AUDIT & RISK MANAGEMENT

Ross Nesbitt (Chair) - Ken Knowles - Mark Bamford

Chris Leach - Kendra Koss - Brent Bailey

### HUMAN RESOURCES & COMPENSATION

Lorraine Moster (Chair) - Kendra Koss

Kim Carrington - Jennifer Biernaskie - Brent Bailey

### GOVERNANCE AND NOMINATING

Kendra Koss (Chair) - Jennifer Biernaskie

Mark Bamford - Ken Knowles - Brent Bailey



# Past Presidents of the Alberta Golf and Alberta Ladies Golf Associations

Year	AGA President	ALGA President	Year	AGA President	ALGA President
1912	A. McMahon	-	1969	Dr E.G (Jim) Skinner	Mrs. R.E. Stanhope
1913	Unknown	-	1970	Tom Wood	Mrs. R.E. Stanhope
1914	S.H. McCulloch	-	1971	Bruce Bailey	Mrs. Blanche Williams
1915	Unknown	-	1972	Bruce Bailey	Mrs. Blanche Williams
1916	Unknown	-	1973	Babe Mcvoy	Mrs. C.M. Campbell
1917	Unknown	-	1974	Charlie Scott	Mrs. C.M. Campbell
1918	S.H. McCulloch	-	1975	Pat Flanagan	Mrs. D.B. Grant
1919	D.G. McKenzie	-	1976	Ken Laubman	Mrs. D.B. Grant
1920	Unknown	-	1977	Keith Alexander	Mrs. B. Hembling
1921	Unknown	-	1978	Suds Summerall	Mrs. B. Hembling
1922	Unknown	-	1979	Gerry Marshall	Mrs. J.G. Peace
1923	Unknown	-	1980	Ken Sharratt	Mrs. J.G. Peace
1924	Unknown	-	1981	Bill Ough	Mrs. W.J. Siwak
1925	Unknown	-	1982	John Higgin	Mrs. W.J. Siwak
1926	Unknown	-	1983	Gerry Marshall	Mrs. Lola Rozsa
1927	J.H. Woods	-	1984	Fred Trumble	Mrs. Lola Rozsa
1928	Unknown	Mrs. J.R. Henley	1985	Russ Powell	Mrs. Thelma Coutts
1929	Unknown	Miss Mary Patrick	1986	Mike Seniuk	Mrs. Thelma Coutts
1930	Unknown	Mrs. J.A. McKinnon	1987	Richard Beavers	Mrs. Catherine Simper
1931	Unknown	Mrs. J.B. Starky	1988	Frank McBride	Mrs. Catherine Simper
1932	Unknown	Mrs. C.R. Bunn	1989	Frank McBride	Mrs. Jean Smeland
1933	Unknown	Unknown	1990	Bruce Cinnamon	Mrs. Jean Smeland
1934	A.J. Toole	Mrs. Roy H. Horne	1991	Bruce Cinnamon	Mrs. Pat Workun
1935	A.W Matthews	Mrs. J. Train Gray	1992	Wayne Petersen	Mrs. Pat Workun
1936	A.W Matthews	Unknown	1993	Wayne Petersen	Mrs. Penny Manson
1937	B.V Massie	Miss Ethel Egbert	1994	Ken Heywood	Mrs. Penny Manson
1938	J Ben Cool	Miss Ethel Egbert	1995	Frank Crean	Mrs. Corrine Wikjord
1939	Unknown	Unknown	1996	Dave Bohlken	Mrs. Corrine Wikjord
1940	H.G MacDonald	Unknown	1997	Rick Wood	Mrs. Fran Marsden
1941	R. Jennings	Unknown	1998	Jack Brooks	Mrs. Fran Marsden
1942	Unknown	Unknown	1999	Gordon Groft	Mrs. Fran Marsden
1943	Gordon Love	Unknown	2000	Fran Marsden	(Amalgamation)
1944	J.B Starkey	Unknown	2001	Bryan Neubeker	-
1945	A.J Munro	Unknown	2002	Bryan Neubeker	-
1946	Robert Ainslie	Unknown	2003	Karen Rackel	-
1947	P.I Cameron	Mrs. Victor Kastberg	2004	Varley Weisman	-
1948	Bob Borland	Miss Catherine Rose	2005	Enid Botchett	-
1949	F.C Smith	Mrs. H.C. Dalglish	2006	Les Swelin	-
1950	Les Miller	Miss Jean Wallbridge	2007	Leslie Dunning	-
1951	Joe Welsh	Mrs. John Michaels	2008	Leslie Dunning	-
1952	Joe Welsh	Miss Louise Stempls	2009	Lonny Petersen	-
1953	Gar Lush	Mrs. A.C. Aherns	2010	Anne Ward Neville	-
1954	Les Delley	Mrs. John Michaels	2011	Tyrone Edwards	-
1955	Les Delley	Mrs. S.D. McAra	2012	Sandra Craig	-
1956	Harold 'Red' McMahon	Mrs. Wm. Hannah	2013	Sandra Craig	-
1957	Harold 'Red' McMahon	Mrs. J.E. Walton	2014	Susan MacKinnon	-
1958	Charles Humber	Mrs. Mina Lindberg	2015	Susan MacKinnon	-
1959	Charles Humber	Mrs. Glen Watson	2016	Bob McGinn	-
1960	Dave Jones	Mrs. G.E. Lush	2017	Tom Zariski	-
1961	Dave Jones	Miss Louise Stempel	2018	Peter Major	-
1962	Ed Thomas	Mrs. John Kishiuchi	2019	Peter Major	-
1963	Ed Thomas	Mrs. Robert Watson	2020	Peter Major	-
1964	Bill Tait	Mrs. F. Walton	2021	Mark Bamford	-
1965	Bill Tait	Mrs. Marg Ward	2022	Mark Bamford	-
1966	Al Williams	Unknown	2023	Brent Bailey	-
1967	Al Williams	Mrs. G. Watson	2024	Brent Bailey	-
1968	Glen Gray	Unknown	2025	Brent Bailey	-



# President's Report

The past year has seen continued growth of golf in Alberta and across Canada. We offer our thanks to our volunteers including referees, course raters, committee members and Board members for making these successes possible. Our host clubs along with their local volunteers provide high quality venues for the best players in the province to enjoy in our 14 provincial championships. Our recreational golf platform, UpSwing, continues to attract players who love to play the game in a more social atmosphere on Alberta's finest courses. The following highlights showcase our accomplishments over the past year:

- Membership growth exceeding 65,000 players in Alberta.
- Youth on Course membership continuing its growth year after year, reaching 5,698 young golfers.



- UpSwing membership rose to 2,904 players
- Full provincial fields for most events, including growth at the new U17 and U15 & U13 Championships.
- Continuously improving processes within our competitions resulting in higher satisfaction levels for players, volunteers, and host clubs.
- The Alberta Golf Foundation's continued support for post-secondary scholarships for Alberta students.

Alberta Golf successfully balanced revenue generation with program investment in 2025. Please refer to the Treasurer's Report for complete financial details. Our continued efforts to enhance the recreational and competitive golfing experience in Alberta are driven by strategic growth and careful management of resources.

The year ahead will provide us another opportunity to showcase the best that the Alberta Golf team has to offer in working with our stakeholders and valued partners. Thank you for your continued involvement and support.

*Brent Bailey*

**Brent Bailey**  
**President**  
**Alberta Golf Association**



# Chief Executive Officer's Report

This past year at Alberta Golf was another unexpectedly strong one, highlighted by continued membership growth. We welcomed more than 5,000 new members in 2025, bringing total membership beyond 65,000. This marks the fifth consecutive year of growth, a trend reflected everywhere—from conversations about personal golf experiences to the joy kids are finding on courses throughout the province.

Golf continues to evolve. What was once a summer pastime is increasingly becoming a year-round activity. The game has broadened its demographics, expanded its reach, and begun to redefine its identity. Golf Canada's 'Just Swing' campaign, launched in late 2025, reflects this shift by reframing golf as an accessible, social experience—whether played outdoors or indoors using modern simulator technology. With a club in hand, anytime and anywhere, you're playing golf.

Before looking ahead, it's important to recognize the many contributors to our success in 2025.

Under our Sport Priority, Alberta Golf supported 30 high-performance athletes and 86 athletes at the development level. We delivered 14 provincial championships for the benefit of 2,550 competitors and saw continued growth in the McLennan Ross Alberta Junior Tour, which reached 1,733 participants. UpSwing by Alberta Golf hosted 19 community activations, reaching more than 2,300 recreational golfers, while donating



\$17,000 to organizations that benefited an additional 1,748 players. Youth on Course marked a major milestone by subsidizing more than 27,000 rounds for over 5,000 juniors aged 18 and under.

Membership growth under our Relationships Priority would not be possible without the support of referees, course raters, and partners at 179 courses and 25 leagues. We were also proud to support the AGSA Challenge Cup, PGA of Alberta Buying and Consumer Shows, and the AGAF Scholarship Program, which awarded \$75,000 to 44 post-secondary students.

Our Marketing Priority saw the launch of a new website aligned with Golf Canada's platform and we enjoyed significant growth across all social channels, now reaching more than 6,500 followers on Instagram. Enhanced digital storytelling helped bring our work closer to our community.

Referee recruitment remained a communications focus, with strong participation in the R&A Level 1 Rules Academy and increased attendance at Level 2 provincial seminars, positioning us well for future growth with our certified referees.

Our Sustainability Priority reflects alignment with national standards and once again we enjoyed strong financial performance. These results allow us to invest further in participation initiatives, including support for the 7 Generations

Golf Association and organizations promoting access for golfers with disabilities. Our commitment to Safe Sport was reinforced through adoption of the Alberta Sport Leadership Association's Code of Conduct and Independent Third-Party Mechanism.

Looking ahead to 2026, we are excited to welcome back the CPKC Women's Open at Royal Mayfair Golf Club, alongside two Golf Canada National Amateur Championships to be hosted in Alberta - the Men's Amateur to be held jointly at the Mickelson National Golf Club and Heritage Pointe Golf Course in Calgary and the Women's Senior (Pine Hills GC, Rocky Mountain House).

In closing, congratulations to Cathy McMillan and Jackie Little on their induction into the Alberta Golf Hall of Fame, and my sincere thanks to retiring Board members Mark Bamford, Ken Knowles, and Lorraine Moster for their combined 28 years of dedicated service to Alberta Golf.

**Phil Berube**  
**Chief Executive Officer**  
**Alberta Golf Association**



# 2025 BY THE NUMBERS



# 2,550

CHAMPIONSHIP PARTICIPANTS

# 70

Juniors participated in the new U15 and U13 Championships

# 100

Juniors participated in the new U17 Championship

# \$17K

has been distributed to 14 organizations through the **UpSwing**

## DEI GRANT PROGRAM



# \$64.95

is the cost of a **Golf Canada Gold Membership** valid for 365 days

# 204

ALBERTA GOLF Member Facilities across Alberta



# 80 PLAYERS

Qualified for National events through Alberta Golf Championships

# 2,904

Golfers are using the UpSwing By Alberta Golf Platform

*UpSwing*  
BY ALBERTA GOLF



# 1,733

McLennan Ross Alberta Junior Tour participants



# 6,500

FOLLOWERS

# 65,377

## GOLF CANADA MEMBERS



# 20,963 UNAFFILIATED MEMBERS

Our fastest growing and soon to be biggest section of members

# 1,809,462 ROUNDS

posted by Albertans in the Golf Canada Score Centre averaging 27 rounds per member

# \$55,000

## PAID OUT TO 30 ATHLETES

as part of the Athlete Development Program



# 27,294 ROUNDS

 played in the **Youth On Course** program

# AS WELL AS 5,698 YOUTH ON COURSE MEMBERS



# Financial Report

Golf in Alberta has never been stronger. As we approach the start of the 2026 golf season, we are excited to share with our stakeholders our continued financial confidence in the golf industry and Alberta Golf. Our highly motivated team is continuing to find new and exciting opportunities to invest our financial reserves in the game that we all love and continue growing the sport within the province of Alberta.

One of our key goals for 2026 is to ensure that the members of Alberta Golf (through membership in Golf Canada) are aware of all the benefits and programs that are available to them. From our UpSwing platform with uses for both facilities and the social golfer, to Youth on Course and the McLennan Ross Alberta Junior Tour for our junior golfers, our High-Performance Program for talented athletes, and the various amateur events that take place annually across the province, there is something every member of Alberta Golf can benefit from.

Operations of Alberta Golf resulted in total revenues for the period ending December 31, 2025, of \$2,665,284 (2024 - \$2,469,257) with corresponding expenses of \$2,513,568 (2024



- \$2,182,533), resulting in an excess of revenue over expenses before other income (expense) of \$151,716 (2024 - \$286,724). Increases in revenue were the result of a 12.5% growth in total membership in 2025, offset by a 15.2% and 21.2% increase in spending for Sport Development and Competition respectively.

As part of our Finance, Audit, and Risk Management (“FARM”) Committee, we continuously review our investments and investment strategy to ensure a sustainable and diversified approach to managing our cash reserves and generating investment income to support programming.

Alberta Golf continues to maintain a healthy Statement of Financial Position with diversified sources of funding to meet the needs of our stakeholders and program offerings. Our current ratio of 3.32 (2024 – 4.48) as of December 31, 2025, places Alberta Golf in a position to meet all upcoming liabilities with excess cash and cash equivalent reserves.

We encourage you to read the audited financial statements including the notes and schedules, opined by Doane Grant Thornton LLP, in their entirety.

At Alberta Golf, it is our mission to foster awareness for golf while growing and developing the sport recreationally and competitively for all Albertans. We are eagerly awaiting the return of the CPKC Women’s Open this August at the Royal Mayfair Golf Club in Edmonton as Alberta once again has the honour of showcasing our enthusiasm and support for golf at all levels.

**Ross Nesbitt**  
**Treasurer & Chair, Finance and Risk Management Committee**  
**Alberta Golf Association**

# Independent Auditor's Report

## To the Members of Alberta Golf Association

### Opinion

We have audited the financial statements of Alberta Golf Association, which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as

management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the





aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We will also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Canada  
February 19, 2026

*Doane Grant Thornton LLP*  
Chartered Professional Accountants

# Alberta Golf Association Statement of Financial Position

December 31	2025	2024 Restated (Note 13)
<b>Assets</b>		
Current		
Cash and cash equivalents (Note 3)	\$ 829,201	\$ 628,073
Short term investment (Note 4)	-	350,000
Accounts receivable	12,691	30,145
Prepaid expenses and deposits	34,048	29,534
Restricted cash (Note 5)	128,015	58,416
	<u>1,003,955</u>	<u>1,096,168</u>
Investments (Note 6)	1,061,193	656,418
Capital assets (Note 7)	592,329	623,500
Intangible assets (Note 8)	30,000	49,864
	<u>2,687,477</u>	<u>2,425,950</u>
<b>Liabilities</b>		
Current		
Payables and accruals	\$ 75,783	\$ 22,214
Deferred revenue (Note 9)	45,395	82,052
Deferred casino revenue (Note 5)	128,015	58,481
Deferred registration revenue	11,823	-
	<u>261,016</u>	<u>162,747</u>
Deferred capital contributions (Note 11)	41,736	43,933
	<u>302,752</u>	<u>206,680</u>
<b>Net assets</b>		
Internally restricted	555,055	555,055
Endowment (Note 10)	100,000	100,000
Invested in capital and intangible assets	580,593	629,430
Unrestricted	1,149,077	934,785
	<u>2,384,725</u>	<u>2,219,270</u>
	<u>\$ 2,687,477</u>	<u>\$ 2,425,950</u>

On behalf of the Board




see accompanying notes to the financial statements

# Alberta Golf Association Statement of Operations

Year ended December 31	2025	2024 Restated (Note 13)
Revenue		
Membership dues	\$ 3,220,532	\$ 2,878,664
Amounts paid to Golf Canada	(1,611,859)	(1,439,849)
	<u>-</u>	<u>-</u>
	<b>1,608,673</b>	<b>1,438,815</b>
Program revenue		
Sport development (Schedule 1)	197,508	189,854
Competitions (Schedule 1)	555,428	511,725
Member programs and services (Schedule 1)	158,770	152,982
Grants - Government of Alberta	81,600	81,600
Casino	63,305	94,281
	<u>1,056,611</u>	<u>1,030,442</u>
Total revenue	<b>2,665,284</b>	<b>2,469,257</b>
Expenses		
Program expenses		
Sport development (Schedule 2)	559,601	485,417
Competition (Schedule 2)	745,788	615,096
Member programs and services (Schedule 2)	486,881	482,478
	<u>1,792,270</u>	<u>1,582,991</u>
Program support expenses		
Administration and overhead (Schedule 2)	401,447	318,154
Communications and business development (Schedule 2)	319,851	281,388
	<u>721,298</u>	<u>599,542</u>
	<b>2,513,568</b>	<b>2,182,533</b>
Excess of revenue over expenses before other income (expense)	<b>151,716</b>	<b>286,724</b>
Other income (expense)		
Amortization	(69,093)	(151,870)
Interest and other income	82,832	72,896
	<u>13,739</u>	<u>(78,974)</u>
Excess of revenue over expenses	<b>\$ 165,455</b>	<b>\$ 207,750</b>

see accompanying notes to the financial statements

# Alberta Golf Association

## Statement of Changes in Net Assets

Year ended December 31

	2025				
	Unrestricted	Invested in capital and intangible assets	Endowment	Internally restricted	Total
Balance, beginning of year	\$ 934,785	\$ 629,430	\$ 100,000	\$ 555,055	\$ 2,219,270
Excess (deficiency) of revenue over expenses	234,548	(69,093)	-	-	165,455
Capital assets acquired with unrestricted net assets	(20,256)	20,256	-	-	-
Balance, end of year	<u>\$ 1,149,077</u>	<u>\$ 580,593</u>	<u>\$ 100,000</u>	<u>\$ 555,055</u>	<u>\$ 2,384,725</u>

	2024				
	Unrestricted	Invested in capital and intangible assets	Endowment	Internally restricted	Total
Balance, beginning of year					
As previously stated	\$ 668,254	\$ 738,211	\$ 200,000	\$ 325,674	\$ 1,932,139
Prior period adjustment (Note 13)	-	-	(100,000)	179,381	79,381
As restated	668,254	738,211	100,000	505,055	2,011,520
Excess (deficiency) of revenue over expenses	359,620	(151,870)	-	-	207,750
Interfund transfers	(50,000)	-	-	50,000	-
Capital assets acquired with unrestricted net assets	(43,089)	43,089	-	-	-
Balance, end of year	<u>\$ 934,785</u>	<u>\$ 629,430</u>	<u>\$ 100,000</u>	<u>\$ 555,055</u>	<u>\$ 2,219,270</u>

see accompanying notes to the financial statements

# Alberta Golf Association Statement of Cash Flows

Year ended December 31	2025	2024 Restated (Note 13)
<hr/>		
Increase (decrease) in cash and cash equivalents		
<b>Operating</b>		
Excess of revenue over expenses	\$ 165,455	\$ 207,750
Item not affecting cash		
Amortization	<u>69,093</u>	<u>151,870</u>
	<b>234,548</b>	359,620
Change in non-cash working capital items		
Accounts receivable	17,454	65,081
Prepaid expenses and deposits	(4,514)	(4,453)
Restricted cash	(69,599)	31,369
Payables and accruals	53,573	(58,763)
Deferred revenue	(36,657)	11,252
Deferred casino revenue	69,534	(31,303)
Deferred registration revenue	<u>11,823</u>	<u>-</u>
	<u><b>276,162</b></u>	<u>372,803</u>
<b>Investing</b>		
Purchase of capital and intangible assets	(20,258)	(43,089)
Purchase of investments	<u>(54,776)</u>	<u>(379,876)</u>
	<u><b>(75,034)</b></u>	<u>(422,965)</u>
Increase (decrease) in cash and cash equivalents	<b>201,128</b>	(50,162)
Cash and cash equivalents		
Beginning of year	<u>628,073</u>	<u>678,235</u>
End of year	<u><b>\$ 829,201</b></u>	<u>\$ 628,073</u>

see accompanying notes to the financial statements

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 1. Nature of the Association

The Alberta Golf Association (the "Association") is a society founded in 1912 and established under the Societies Act of Alberta (RSA 2000 CS-14) through an amalgamation with the Alberta Ladies Golf Association on January 1, 2000. The Association is recognized as the provincial golf sport organization by the Government of Alberta - Sports, Physical Activity and Recreation (SPAR) Division. The Association is committed to promoting and realizing the positive impacts of golf on individuals and communities across Alberta.

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### 2. Summary of significant accounting policies

#### Basis of presentation

These financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and reflect the following significant accounting policies:

#### Cash and cash equivalents

The Association's policy is to present bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn. Also included in cash and cash equivalents are term deposits with a maturity period of three months or less from the date of acquisition.

#### Capital assets

Capital assets are recorded at cost less accumulated amortization and, if applicable, impairment provisions. The cost of capital assets made up of significant separable component parts is allocated to the component parts when practicable and when estimates can be made of the useful lives of the separate components. Capital assets are amortized over their estimated useful lives using the declining balance method and the following rates:

Office premises	5%
Field equipment	20%
Vehicles	30%
Office equipment	20%
Computer equipment	25%

When the Association determines that a capital asset no longer has any long-term service potential, the excess of the carrying amount of the asset over its residual value is recognized as an expense in the statement of operations. The Association tests for impairment whenever events or changes in circumstances indicate that the future economic benefits or service potential of the asset may not be recoverable. Any recorded write-downs cannot be reversed.

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 2. Summary of significant accounting policies (continued)

#### Intangible assets

Intangible assets are recorded at cost less accumulated amortization and, if applicable, impairment provisions. Intangible assets are amortized over their estimated useful lives using the following method and rates:

Alberta Golf identity video	4 Years Straight-line
Website development	4 Years Straight-line
UpSwing platform	3 Years Straight-line

#### Financial instruments

Financial assets and liabilities are measured at fair value on initial recognition, except for certain non-arm's length transactions, which are measured at cost or fair value depending on the nature of the transaction. The Association has no non-arm's length transactions recorded at fair value. Investments are measured at fair value at each reporting date and transaction costs, investment income and realized and unrealized gains or losses associated with investment activities are recognized as direct increases or decreases in endowment net assets. All other financial instruments are subsequently measured at amortized cost. Transaction costs incurred on the acquisition of financial instruments measured subsequently at amortized cost are applied against the associated financial asset or liability and are amortized over the life of the associated financial asset or liability using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators that the assets may be impaired. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the previously recognized impairment loss.

#### Fund balances

The Association has established certain funds for the following purposes:

Unrestricted - Represents the cumulative excess of unrestricted revenues received less expenses. These funds are utilized for operations.

Invested in capital assets - Represents funds expended on capital assets and intangible assets less externally restricted contributions of resources for the purchase of capital assets and intangible assets, offset by annual amortization.

Endowment - Represents externally restricted contributions that are required to be held in perpetuity, with net revenues generated from these invested contributions to be expended for the purposes specified by the donor.

Internally restricted - Represents board restricted funds for future program development and operations, and investment in sustainability initiatives.

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 2. Summary of significant accounting policies (continued)

#### Revenue recognition

The Association collects Golf Canada membership dues from golf clubs and individuals in Alberta on behalf of Golf Canada. A portion of the membership dues collected are required to be remitted to Golf Canada by the Association, with the residual amounts retained by the Association to support the Association's mandate. The Association recognizes membership dues revenue, less the amounts payable to Golf Canada, at the time the golf clubs or individuals enter into a Golf Canada membership agreement, collection of the relevant receivable is reasonably assured and when the Association maintains no further acts or obligations to the golf club, individual or Golf Canada concerning the memberships sold.

Revenues from sport development, competitions and member programs and services are principally derived from entry fees, registrations and sponsorships. These revenues are recognized when monies have been collected or collection of the relevant receivable is reasonably certain and when the events or competitions have concluded.

Interest income is recognized when received. Other income is recognized when persuasive evidence of an arrangement exists, the sales price for goods or services are fixed or determinable and collection of the relevant receivable is reasonably assured.

#### Income taxes

The Association operates as a not-for-profit organization as defined under the Income Tax Act, Canada and is not subject to income taxes.

#### Contributed materials and services

The Association may recognize contributed materials or supplies when the fair value of these contributions can be reasonably estimated and if the Association would otherwise have had to acquire these materials or supplies. The Association recognizes that volunteers annually contribute a substantial number of hours to assist the Association in fulfilling its mandate. The value of contributed services is not recognized in these financial statements as the fair value of these contributed services cannot be reasonably estimated.

#### Foreign currency translation

Certain of the Association's investments are denominated in foreign currencies and are translated to Canadian dollars at the applicable exchange rates on the date of the statement of financial position. Investment revenue and expenses that are denominated in foreign currencies are translated to Canadian dollars at the rates of exchange in effect at the respective transaction dates.

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 2. Summary of significant accounting policies (continued)

#### Cloud computing costs

Effective September 1, 2024, the Association adopted Accounting Guideline 20, Customer's accounting for cloud computing arrangements, which provides guidance on the accounting for expenditures on cloud computing arrangements. As part of the adoption, the Association has elected to apply the simplification approach to account for its expenditures in its cloud computing arrangements, whereby the expenditures in all cloud computing agreements, excluding property, plant and equipment and rights to use a tangible capital asset, are treated as a supply of services and expensed as the Association receives the services. Amounts paid in advance of receiving the services are recognized as a prepaid asset. In accordance with the traditional provisions, the Association has applied the new accounting guideline retrospectively. As a result of applying the amendments, there was no impact on the Association's previously reported financial position or results of operations or cash flows.

During the year, the Association entered into cloud computing arrangements and expensed \$4,667 (2024 - \$4,670) in connection with the arrangements, which is presented as administration and overhead expenses in the statement of operations.

#### Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. These estimates are based on management's knowledge of current events and actions that the Association may undertake in the future. Significant items subject to estimation uncertainty include the carrying value of accounts receivable, fair value of investments, potential impairment and estimated useful lives (service potential) of capital assets and intangible assets and the completeness of accrued liabilities. Actual results may differ from these estimates and the differences could be material.

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### 3. Cash and cash equivalents

	<u>2025</u>	<u>2024</u>
Cash	\$ 829,201	\$ 228,073
Guaranteed investment certificates	-	400,000
	<u>\$ 829,201</u>	<u>\$ 628,073</u>

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### 4. Short term investment

The short term investment as at December 31, 2024 consists of a Guaranteed Investment Certificate (GIC) of \$350,000 that was not cashable prior to maturity date on October 25, 2025, and bore interest a 5.10% per annum.

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# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

### 5. Restricted cash and deferred casino revenue

Restricted cash represents charitable gaming proceeds ("casino revenue") received from Alberta Gaming, Liquor and Cannabis ("AGLC") that have not yet been expended by the Association in accordance with Article 5, *Specific Use of Proceeds*, of the Charitable Gaming Policies Handbook published by the AGLC. Sources and uses of casino revenue in the year were as follows:

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 58,481	\$ 89,784
Charitable gaming proceeds	132,839	61,180
Transferred funds	-	1,798
Casino revenue recognized on account of eligible expenses	<u>(63,305)</u>	<u>(94,281)</u>
	<u>\$ 128,015</u>	<u>\$ 58,481</u>

### 6. Investments

The Association's investments comprise of portfolio of domestic and foreign fixed income and equity securities that are publicly traded and managed by a professional investment advisor. Also reported as investments is a Guaranteed Investment Certificate in the amount of \$350,000 (2024 - \$nil) that is not cashable prior to maturity on March 22, 2027, which bears interest at 1.35% per annum.

### 7. Capital assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Office premises	\$ 1,233,135	\$ 716,302	\$ 516,833	\$ 544,035
Field equipment	156,894	137,309	19,585	17,722
Vehicles	64,947	44,120	20,826	29,752
Office equipment	249,109	233,615	15,494	19,368
Computer equipment	<u>109,441</u>	<u>89,850</u>	<u>19,591</u>	<u>12,623</u>
	<u>\$ 1,813,526</u>	<u>\$ 1,221,197</u>	<u>\$ 592,329</u>	<u>\$ 623,500</u>

Included in amortization expense is \$51,426 (2024 - \$54,865) associated with capital assets. The total amortization expense presented in the statement of operations includes amortization of capital assets, intangible assets and deferred capital contributions.

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

### 8. Intangible assets

			<u>2025</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Alberta Golf identify video	\$ 30,000	\$ 30,000	\$ -	\$ -
Website development	5,381	5,381	-	-
Junior Golf Tour rights	30,000	-	<b>30,000</b>	30,000
UpSwing platform	<u>238,364</u>	<u>238,364</u>	<u>-</u>	<u>19,864</u>
	<u>\$ 303,745</u>	<u>\$ 273,745</u>	<u>\$ 30,000</u>	<u>\$ 49,864</u>

Included in amortization expense is \$19,864 (2024 - \$99,318) associated with intangible assets. The total amortization expense presented in the statement of operations includes amortization of capital assets, intangible assets and deferred capital contributions.

### 9. Deferred revenue

Deferred revenue represents restricted sport support grant funding received from the Government of Alberta's Sport, Physical Activity and Recreation Program ("SPAR" (formerly ASC) during the year to support support high performance athletes, volunteer training, junior golf initiatives, and the Golf Canada Foundation grant received in support of diversity initiatives. The following table summarizes funding received and spent.

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 82,052	\$ 70,800
Annual SPAR funding	<b>40,800</b>	40,800
ATB Financial Classic - Youth on Course program	-	44,730
SPAR - Canada Summer Games Grant	<b>4,595</b>	-
PGA Donation Adjustment	<b>(12,500)</b>	-
Expended on eligible expenses	<u><b>(69,552)</b></u>	<u>(74,278)</u>
	<u><b>\$ 45,395</b></u>	<u>\$ 82,052</u>

Amounts expended on eligible expenses relates to total grant revenue recognized as follows:

	<u>2025</u>	<u>2024</u>
Annual SPAR funding	\$ 40,800	\$ 40,800
ATB Financial Classic - Youth on Course program	28,752	30,000
Other	-	3,478
	<u>\$ 69,552</u>	<u>\$ 74,278</u>

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 10. Endowment net assets

Endowment net assets consists of \$100,000, contributed between 1995 and 1997, to the Arthur P. and E. Lynne Cox Memorial Fund. The Fund was established to provide program funding for the Alberta Montana Junior Ryder Cup Teams.

In addition to the endowment net assets recorded in these financial statements, the Association also receives benefits for amount contributed to and held by SPAR. An additional \$20,000 was contributed from the E. Lynne Cox Memorial Fund to SPAR, with income derived from this contribution designated to be used to support junior girls golf programming by the Association. The Association also endowed a contribution to SPAR in the amount of \$80,000, for which the Association is to receive income generated from this contribution to support ongoing programming. These amounts held by SPAR are not recognized in these financial statements as the Association does not maintain any right, title or interest to these funds. Income from these contributions is recognized only to the extent they have been received or are receivable from SPAR.

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### 11. Deferred capital contributions

In 2009, the Association received a donation of \$100,000 from Lola Rozsa for the construction of its new office premises. The Association has capitalized this donation as a deferred capital contribution in the statement of financial position, and the contribution is recognized as revenue on the same basis of the asset acquired and is presented as a reduction in amortization expense presented in the statement of operations. Amortization expense presented in the statement of operations includes amortization of capital assets, intangible assets and deferred capital contributions. Amortization of deferred capital contributions was determined as follows:

	<u>2025</u>	<u>2024</u>
Balance, beginning of year	\$ 43,933	\$ 46,246
Revenue recognized	<u>(2,197)</u>	<u>(2,313)</u>
Balance, end of year	<u>\$ 41,736</u>	<u>\$ 43,933</u>

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### 12. Related party transactions

The Association's related parties include the Board of Directors and management. The Board of Directors and management may hold interests or positions in other organizations that result in them having significant influence over the strategic operating, financing and investing activities of those organizations. The Alberta Golf Association Foundation (the "Foundation") provides scholarships on an annual basis for all eligible Albertans. The Foundation president is an invited guest at all Association board meetings and certain directors of the Association are also directors of the Foundation. Accordingly, the Foundation and Association are related parties. During the year ended December 31, 2025, the Association donated \$4,000 (2024 - \$8,100) to the Foundation.

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# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 13. Restated comparative information

During the year, it was identified that certain of the net assets previously reported as endowment net assets, comprising \$80,000 of general endowment fund net assets and \$20,000 of Arthur P. and E. Lynne Cox Memorial Fund net assets, did not maintain external restrictions that required the Association to hold such funds in perpetuity. In addition, it was determined that amounts previously reported as deferred endowment revenue, representing unexpended and externally restricted income generated from the underlying investment of such endowed net assets, was not also not externally restricted or was previously expended.

As a result, the following amounts were adjusted in the comparative figures presented in these financial statements as follows:

	<u>Previously reported</u>	<u>Adjustment</u>	<u>Restated</u>
Deferred endowment revenue	\$ 81,740	\$ (81,740)	\$ -
Internally restricted net assets	325,674	179,381	505,055
Endowment net assets	200,000	(100,000)	100,000
Interest and other income	70,537	2,359	72,896
Excess of revenue over expenses	<u>205,391</u>	<u>2,359</u>	<u>207,750</u>
	<u>\$ 883,342</u>	<u>\$ 2,359</u>	<u>\$ 885,701</u>

# Alberta Golf Association

## Notes to the Financial Statements

December 31, 2025

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### 14. Financial instruments

The Association is exposed to various risks through its financial instruments including credit risk and market risk. The Association manages its exposure to these risks by operating in a manner that minimizes its exposure to the extent practical.

(a) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Association's main credit risks relate to its cash and cash equivalents, accounts receivable, restricted cash and investments. Cash and cash equivalents, restricted cash and investments are deposited or held in trust with reputable financial institutions. With respect to accounts receivable, the Association has a large number of golf club and individual members, which minimizes the Association's concentration of credit risk.

It is management's opinion that the Association is not exposed to significant credit risk arising from these financial assets.

(b) Market risk

Market risk is the risk that the fair value or expected future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

(i) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Approximately 17% (2024 - 18%) of the Association's investments represent equity interests in US corporations.

(ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on its line of credit and its investments. The Association's fixed-rate financial instruments subject it to a fair value risk while the floating-rate financial instruments subject it to a cash flow risk. Approximately 40% (2024 - 40%) of the Association's investments comprise Canadian fixed income instruments.

(iii) Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Association is exposed to other price risk through its investments that are quoted in an active market.

# Alberta Golf Association Schedule 1 - Program Revenue

Year ended December 31

	Sport development		Competitions		Member programs and services		Total 2025
Entry fees and registrations	\$	137,398	\$	555,428	\$	139,309	\$ 832,135
Sponsorships		30,857		-		8,511	39,368
Grants and other		29,252		-		10,950	40,202
	\$	<b>197,508</b>	\$	<b>555,428</b>	\$	<b>158,770</b>	\$ <b>911,705</b>

Year ended December 31

	Sport development		Competitions		Member programs and services		Total 2024
Entry fees and registrations	\$	124,854	\$	511,725	\$	130,393	\$ 766,973
Sponsorships		24,000		-		9,946	33,946
Grants and other		41,000		-		12,643	53,643
	\$	<b>189,854</b>	\$	<b>511,725</b>	\$	<b>152,982</b>	\$ <b>854,562</b>

# Alberta Golf Association

## Schedule 2 - Program and Support Expenses

Year ended December 31

	Sport development	Competition	Member programs and services	Administration and overhead	Communications and business development	Total 2025
Accommodations and travel	\$ 49,372	\$ 52,967	\$ 30,696	\$ -	\$ 7,718	\$ 140,752
Bad debts	-	-	-	756	-	756
Building maintenance and repairs	-	-	-	18,949	-	18,949
Clothing	-	-	49,296	2,829	-	52,124
Cart rentals	-	-	-	-	-	-
Competitor participation awards	-	54,492	-	-	-	54,492
Competitor performance awards	-	91,614	-	-	-	91,614
Contract fees	8,250	38,961	10,585	3,653	5,741	67,190
Delivery costs	-	-	-	7,528	-	7,528
Facility and equipment fees	248,377	270,923	111,194	-	4,908	635,403
Food and beverage	32,256	95,567	31,914	-	13,218	172,955
Gifts for host clubs	-	-	848	-	-	848
Stripe fees	-	-	-	14,885	-	14,885
Grants and donations	82,786	-	25,358	-	-	108,143
Information technology	-	-	-	7,122	-	7,122
Insurance	-	-	-	34,939	-	34,939
Legal and audit	-	-	-	60,857	-	60,857
Management fees	-	-	-	-	-	-
Office supplies and bank fees	-	-	-	22,817	-	22,817
Printing, postage and telephone	-	-	58,653	12,827	1,961	73,442
Professional development	-	-	-	7,220	-	7,220
Property tax	-	-	-	21,885	-	21,885
Registrations	-	-	39,195	-	-	39,195
Salaries and benefits	121,017	121,017	129,141	180,009	286,305	837,489
Sponsor purchases	-	-	-	-	-	-
Staff and officials	-	20,247	-	-	-	20,247
Team apparel	17,544	-	-	-	-	17,544
Team member recognition award	-	-	-	-	-	-
Tee fencing and signage	-	-	-	-	-	-
Utilities	-	-	-	5,170	-	5,170
	<b>\$ 559,601</b>	<b>\$ 745,788</b>	<b>\$ 486,881</b>	<b>\$ 401,447</b>	<b>\$ 319,851</b>	<b>\$ 2,513,568</b>

# Alberta Golf Association

## Schedule 2 - Program and Support Expenses

Year ended December 31

	Sport development	Competition	Member programs and services	Administration and overhead	Communications and business development	Total 2024
Accommodations and travel	\$ 44,001	\$ 50,275	\$ 27,300	\$ -	\$ 6,864	\$ 128,439
Bad debts	-	-	-	-	-	-
Building maintenance and repairs	-	-	-	21,727	-	21,727
Clothing	-	-	33,649	3,211	-	36,860
Cart rentals	-	-	-	-	-	-
Competitor participation awards	-	48,288	-	-	-	48,288
Competitor performance awards	-	78,476	-	-	-	78,476
Contract fees	6,475	8,788	5,063	4,816	-	25,142
Delivery costs	-	-	-	1,797	-	1,797
Facility and equipment fees	162,310	185,391	59,288	-	-	406,988
Food and beverage	27,609	73,225	36,349	-	11,127	148,310
Gifts for host clubs	935	-	1,208	-	-	2,143
Stripe fees	-	-	-	31,108	-	31,108
Grants and donations	77,685	-	23,600	-	50,000	151,285
Information technology	-	-	-	6,912	-	6,912
Insurance	-	-	-	37,458	-	37,458
Legal and audit	-	-	-	30,852	-	30,852
Management fees	-	-	-	-	-	-
Office supplies and bank fees	-	-	-	23,886	-	23,886
Printing, postage and telephone	-	-	91,884	11,451	3,486	106,820
Professional development	-	-	-	4,138	-	4,138
Property tax	-	-	-	20,890	-	20,890
Registrations	11,483	-	47,443	-	-	58,927
Salaries and benefits	120,109	156,695	156,695	113,714	209,911	757,124
Sponsor purchases	-	-	-	-	-	-
Staff and officials	-	13,959	-	-	-	13,959
Team apparel	34,810	-	-	-	-	34,810
Team member recognition award	-	-	-	-	-	-
Tee fencing and signage	-	-	-	-	-	-
Utilities	-	-	-	6,196	-	6,196
	<b>\$ 485,417</b>	<b>\$ 615,096</b>	<b>\$ 482,478</b>	<b>\$ 318,154</b>	<b>\$ 281,388</b>	<b>\$ 2,182,533</b>



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